

James D. Stephen, Ph.D.

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KEY COMPETENCIES AND EXPERIENCE

- Seventeen years of experience managing bioenergy and waste consulting, research, and development projects
- Investment adviser to clean technology funds, multinational companies, project developers, and governments
- Completed over 65 consulting and project management contracts
- Significant experience designing decarbonisation strategies, projects, and policies for companies and governments
- Highly knowledgeable in the fields of bioenergy, biofuel, and biochemical feedstocks, logistics, and conversion technologies, in addition to climate change and alternative energy policy and investment prioritization
- MSc in Chemical & Biological Engineering and PhD in Forestry (bioenergy economics & financial risk)
- Strong publication record on energy policy and techno-economic assessment

CAREER HIGHLIGHTS

Managing Director and Founder, TorchLight Bioresources Inc.

2008-Present

TorchLight is a consulting and project management company focused on bioenergy, waste-to-energy, and bioproducts

- Investment adviser for >\$500 M in cleantech investments [Emissions Reduction Alberta, Natural Resources Canada]
- Project Manager/Lead for numerous consulting contracts, including:
 - Two projects on the role of bioenergy in Canada's economic growth & decarbonization to reach net zero [NRCan]
 - Canadian infrastructure investment needs to enable the use of solid biomass fuels [Clean Fuel Committee/NRCan]
 - Creation of low carbon pathways to 2030 to support development of Canada's Clean Fuel Standard [NRCan]
 - Resource and technology/company assessments to support development of the Clean Fuel Standard [NRCan]
 - Feasibility and techno-economic assessment of biojet production in Canada [Air Canada and Airbus]
 - Strategic assessment of company growth opportunities in biofuels and biomethane [Greenfield Global]
 - National county-level assessment of biomethane feedstocks, production costs, and interprovincial trade [NRCan]
 - Assessments of bioheat options for federal district energy systems [Public Services & Procurement Canada]
 - Comparative analysis of Canadian and EU biomethane (renewable natural gas) regulations [NRCan]
 - National stakeholder survey on renewable gas industry development [Canadian Gas Association and NRCan]
 - Techno-economic comparison of various bioethylene production options [DuPont]
 - Canadian market & individual project opportunity analyses for Nordic companies [Business Finland, RI.SE]
 - National market assessments of potential electricity generation and building heat wood pellet demand [WPAC]
 - \$25 M grant proposals for biomass co-firing project at a 450 MW coal GS (successful) [Capital Power]
 - Assessment of potential use of biomass in Canada's existing fossil fuel infrastructure [Alberta Innovates]
 - The role of bioenergy in Canada's energy and forest sector future [Canadian Council of Forest Ministers]
 - Three assessments of biomass use in the Canadian oil sands [Canada's Oil Sands Innovation Alliance, NRCan]
 - Assessment of biomass fuel switching opportunities in Alberta's industrial infrastructure [Alberta Innovates]
 - Strategy for repurposing waste facility infrastructure & assessment of waste-to-energy options [City of Edmonton]
 - Critical assessment of small-scale biomass combined heat & power technologies for remote communities [NRCan]
 - Development of a Bio Industry Development Roadmap for the Blue Sky Region of Ontario [Ontario Government]
 - Bioenergy opportunity analysis and industry development strategy for Brunei Darussalam [Government of Brunei]
 - Creation, population, and annual updating of the Canadian Bioheat Database (projects, developers) [NRCan]
 - Due diligence on the proposed \$80 M Whitesand First Nation biomass CHP and wood pellet plant [IESO]
 - Assessment of Labrador bioenergy development opportunities, including at remote communities [NRCan]
 - Assessment of bioheat/CHP options for Government of Canada buildings and military bases [NRCan]
 - Comparative assessment of district energy carbon intensities of various EU cities [City of Vancouver]
 - Assessment of industrial and community bioenergy options [Regional District of Central Kootenay]



- Feasibility studies for biomass heat/CHP/district energy projects: community-wide arctic district energy system for Inuvik, NT [Gwich'in Tribal Council], remote community-wide district energy system in Bella Coola, BC [Nuxalk First Nation], district energy and bioheat in Anahim Lake, BC [Ulkatcho First Nation], municipal district energy system [City of New Westminster], waste-to-energy plant in Victoria, BC [Westhills Land Corp.], Haliburton Forest CHP & Haliburton Village DE (ON), & Northern Dancer Mine biopower [Largo Resources Ltd.]
- District energy & urban biomass/waste CHP advocacy & concept development [Fed, prov, & municipal gov'ts]
- Established and managed Canadian subsidiary of German solar company, including development of projects
- Established P3 utility company with Municipality of Dysart et al. to develop & operate bioheat district energy system
- Program Director of the BioCleantech Forum, an international conference held in Ottawa [Alberta Innovates]

Principal, JDS Biomass 2006-2009

JDS Biomass was a sole proprietorship providing bioenergy consulting services

- Prepared network operating and investment strategy report for \$25 M British Columbia Bioenergy Network
- Designed, and prepared business plan for, a transportable wood pellet system for BC Innovation Council
- Consulted for the International Energy Agency (bioenergy) on biofuels technology development
- Conceived and authored successful \$300 k research grant application on wood pellets for ethanol production
- Authored feasibility study and business plan for small-scale biopower (750 kWe) for Haliburton Forest
- Authored network promotion document for BioEnergy Refining Innovations, a proposed interuniversity network
- Co-founded the West Coast Bioenergy Guild, a networking organization for bioenergy innovators

Manager, Biomass and Bioenergy Research Group, University of British Columbia

2006-2008

BBRG is North America's leading wood pellet and biomass logistics research unit

- Developed and implemented successful plan to boost industrial partner support and doubled size of group to 30
- Managed & authored \$10 M ag bioenergy research network proposal including 25 partners
- Oversaw marketing program, including website and weekly seminar series of industry/policy speakers

Research and Communications Coordinator, BIOCAP Canada Foundation

2003-2006

1999-2003

BIOCAP was a national research foundation creating partnerships between industry, government, and academia on bioenergy and climate change with board membership including Shell, Suncor, Dupont, Lafarge, TransCanada, TransAlta

- Managed \$4 M/yr in research and development projects, including securing industrial and government support
- Recommended investments in early-stage technologies and targeted research
- Lead negotiator for contracts and agreements, including consulting work and partnerships
- Project Manager for Canadian Bioenergy Dialogue that established a national industrial bioenergy strategy
- Managed Canadian Biodiesel and Pyrolysis Initiatives to establish national priorities for sector growth
- Managed Industrial Biomass Use in Ontario project: Assessment of biomass use by power, steel, & cement sectors
- Project Manager for Bioenergy and North Communities (BANC) initiative
- Representative at conferences and expert panels (e.g. UNFCCC COP-11, CSA Biofuels GHG Standard)

EDUCATION/ACCREDITATIONS

Doctor of Philosophy, Viability of Transportation Biofuel Production from Forest Resources
Faculty of Forestry, UBC, Vancouver, BC, Canada (NSERC & BCIC Scholarships)

Master of Science, *Biomass Supply Variability, Logistics, and Pricing Risk for Biorefineries*2006-2008

Department of Chemical and Biological Engineering, UBC, Vancouver, BC, Canada

Bachelor of Science, Life Science (Honours)

Queen's University, Kingston, ON, Canada

Canadian Securities Course, Derivatives Fundamentals Course 2004, 2009

Canadian Securities Course, Derivatives Fundamentals Course Canadian Securities Institute

CITIZENSHIP

Canada, United Kingdom