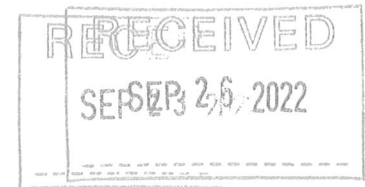




**Bellefontaine Consulting Services**  
**908-50 Grandhaven Blvd.**  
**Halifax, NS B3S 0H5**

September 21, 2022



Warden Danny Muise  
Municipality of the District of Argyle  
5 Rue. J E Hatfield Court  
Tusket, NS B0W 3M0

Warden Muise:

*Re: Transfer of Port Management and Operations to Yarmouth Port Corporation Inc.*

Yarmouth Area Industrial Commission (YAIC) is responsible for the operation of the Port of Yarmouth and for ensuring that the port facilities, critical to the fishing industry, are assessable, in good condition and utilized at a high level of their capacity.

YAIC is evaluating constituting a new corporation, *Yarmouth Port Corporation Inc. (the "Corporation")*, as an independent organization with its own, private sector Board of Directors to manage the affairs of the port. YAIC is proposing that your organizations become a Nominating Entity ("a Nominator") in accordance with the By-Laws of the Corporation. The only function of the Nominator would be to submit nominations to the Corporation for consideration as a member of the Board of Directors.

The By Laws do not permit the appointment of a person holding federal, provincial, or municipal office. Nominees will be evaluated based on their level of experience and knowledge in industry, local business leadership, and other credentials which would be beneficial to the governance of the new corporation.

We are therefore requesting that the Municipality of the District of Argyle agree to be a Nominator for a Director of the Corporation. Once we receive your confirmation to participate in this very important phase of the transition, we will send you more information on the transition process to establish Yarmouth Port Corporation Inc.

Please send your reply to:

Mr. Guy Surette, Chair  
Yarmouth & Area Industrial Commission  
by e-mail: [admin@portofyarmouth.ca](mailto:admin@portofyarmouth.ca)  
by mail: PO Box 131  
Yarmouth, NS B5A 4B1

Thank you for your cooperation.

  
David F. Bellefontaine  
Project Consultant